



**PPIC**

**PUBLIC POLICY  
INSTITUTE OF CALIFORNIA**

Informing and improving public policy through independent, objective, nonpartisan research.

---



## **Shalini Mustala**

**RESEARCH ASSOCIATE**

Shalini Mustala is a research associate at the Public Policy Institute of California, where she focuses on the health care safety net. Before joining PPIC, she worked as a planning engineer for the government of India, working closely with rural infrastructure policies. She has a background in civil and environmental engineering and holds a master's degree in public policy data science from the University of Southern California.

FOLLOW US      



**PPIC**

Public Policy Institute of California  
500 Washington Street, Suite 600  
San Francisco, CA 94111  
Phone: (415) 291-4400  
Website: ppic.org

PPIC Sacramento Center  
Senator Office Building  
1121 L Street, Suite 801  
Sacramento, CA 95814  
Phone: (916) 440-1120